ALPHA USA Naperville, Illinois

FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

(See independent auditors' report)

Naperville, Illinois

FINANCIAL STATEMENTS

December 31, 2020 and 2019

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INDEPENDENT AUDITORS' REPORT

The Board of Directors Alpha USA Naperville, Illinois

We have audited the accompanying financial statements of Alpha USA (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Alpha USA as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Alpha USA's 2018 financial statements, and we expressed an unmodified audit opinion on those financial statements in our report dated May 30, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2018, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Mowey & Schounfeld LLC

Mowery & Schoenfeld, LLC

Lincolnshire, Illinois July 8, 2021

STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2020 AND 2019

<u>ASSETS</u>	2020	2019
CURRENT ASSETS		
Cash and cash equivalents	\$ 3,064,837	\$ 1,698,178
Accounts receivable	11,358	79,547
Unconditional promises to give (Note 5)	157,287	202,384
Prepaid expenses	56,029	94,218
Total current assets	3,289,511	2,074,327
PROPERTY AND EQUIPMENT, net (Note 6)	5,472	10,591
OTHER ASSETS		
Long-term unconditional promises to give (Note 5)		23,236
Total other assets		23,236
	\$ 3,294,983	\$ 2,108,154
LIABILITIES AND NET ASSE	ETS	
CURRENT LIABILITIES		
Accounts payable	\$ 99,504	\$ 83,173
Pass-through contributions payable (Note 11)	15,064	11,020
Accrued wages and related expenses	83,549	196,691
Accrued expenses	10,591	18,622
Deferred revenue	60,331	150,481
Total current liabilities	269,039	459,987
NET ASSETS		
	3,025,944	1,624,931
NET ASSETS	3,025,944	1,624,931 23,236
NET ASSETS Without donor restrictions	3,025,944	

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

	2020	2019
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS		
Unrestricted revenue and public support		
Sale of publications and royalties	\$ 114,102	\$ 169,764
Less cost of publications sold (Note 11)	17,948	33,908
Gross profit from the sale of publications	96,154	135,856
Conference registrations	192,796	166,423
Regional leadership teams	1,574,034	1,103,022
Alpha in prisons	466,719	168,929
Other specialty ministries	521,693	384,757
Contributions and fundraising	3,251,588	3,358,163
Pass-through to international affiliates (Note 11)	5,011,981	3,141,139
Paycheck Protection Program proceeds (Note 15)	691,177	-
Other income	1,862	9,153
Total unrestricted revenue and public support	11,808,004	8,467,442
Net assets released from restrictions		
Restrictions satisfied by payments	23,236	22,129
Total unrestricted revenue and public support	11,831,240	8,489,571
EXPENSES		
Program service expenses		
Publishing and marketing	347,074	354,124
Conferences	227,534	199,708
Regional leadership teams	2,338,932	2,250,182
Alpha in prisons	474,918	496,995
Other specialty ministries	808,137	919,730
Total program service expenses	4,196,595	4,220,739
General and administrative	296,066	315,405
Fundraising	925,585	627,519
Subtotal functional expenses	5,418,246	5,163,663
Pass-through contributions to international affiliates (Note 11)	5,011,981	3,141,139
Total expenses	10,430,227	8,304,802
Change in net assets without donor restrictions	1,401,013	184,769
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS		
Net assets released from donor restrictions	(23,236)	(22,129)
Change in net assets with donor restrictions	(23,236)	(22,129)
Change in net assets	1,377,777	162,640
NET ASSETS, BEGINNING OF YEAR	1,648,167	1,485,527
NET ASSETS, END OF YEAR	\$ 3,025,944	\$ 1,648,167

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2020

With Summarized Financial Information for the Year Ended December 31, 2019

		Program Services Suppo			Support	Services				
			Regional		Other			Pass		
	Publishing and		Leadership	Alpha in	Specialty	General and	Fund-	Through	2020	2019
	Marketing	Conferences	Teams	Prisons	Ministries	Administrative	Raising	Contributions	Total	Total
Payroll	\$ 263,897	\$ 32,814	\$ 2,068,776	\$ 421,798	\$ 681,201	\$ 244,077	\$ 415,349	\$ -	\$ 4,127,912	\$ 3,654,468
Occupancy	5,390	897	23,535	4,640	9,433	6,682	6,100	-	56,677	83,796
Telephone	1,696	341	11,785	2,047	5,085	1,755	1,965	-	24,674	23,952
Office	2,336	8,662	29,264	3,001	6,050	3,267	4,861	-	57,441	64,974
Insurance	397	66	1,656	331	696	493	1,726	-	5,365	9,313
Postage	998	472	4,227	1,223	486	263	4,562	-	12,231	13,540
Professional fees	9,678	1,613	40,324	8,065	16,936	11,998	10,481	-	99,095	57,308
Bank charges	243	51	1,052	203	435	301	4,363	-	6,648	6,084
Credit card fees	97	7	201	36	76	54	23,368	-	23,839	24,028
Travel and entertainment	7,353	61,465	47,058	17,381	21,889	9,067	18,842	-	183,055	524,539
Cost of publications sold	14,825	-	-	-	-	-	-	-	14,825	33,908
Training	153	25	636	127	267	188	173	-	1,569	-
Outside services	16,313	17,826	20,700	2,733	6,671	3,441	404,793	-	472,477	355,388
Printings	13,843	2,363	5,470	510	651	432	3,208	-	26,477	47,781
Advertising and marketing	16,018	24,644	22,282	4,140	43,089	6,159	13,123	-	129,455	66,180
Conferences	2,695	75,613	37,579	1,989	7,140	2,872	3,404	-	131,292	151,409
Website	2,184	351	12,264	1,769	4,586	2,613	4,503	-	28,270	25,920
Promotion	1,545	1	3,743	3,312	6	4	49	-	8,660	22,085
Other	1,740	240	6,308	1,198	2,569	1,783	4,152	-	17,990	23,446
Depreciation and amortization	498	83	2,072	415	871	617	563	-	5,119	6,152
Donations (Program and Support)				-	-	-	-			3,300
Total Program and Support Services	361,899	227,534	2,338,932	474,918	808,137	296,066	925,585	-	5,433,071	5,197,571
Donations (Pass Through)					-		_	5,011,981	5,011,981	3,141,139
Total expenses by function Less expenses included with revenues on the statement of activities	361,899	227,534	2,338,932	474,918	808,137	296,066	925,585	5,011,981	10,445,052	8,338,710
Cost of publications sold	(14,825)				-		-		(14,825)	(33,908)
Total expenses - 2020	\$ 347,074	\$ 227,534	\$ 2,338,932	\$ 474,918	\$ 808,137	\$ 296,066	\$ 925,585	\$ 5,011,981	\$ 10,430,227	\$ 8,304,802
Total expenses - 2019	\$ 354,124	\$ 199,708	\$ 2,250,182	\$ 496,995	\$ 919,730	\$ 315,405	\$ 627,519	\$ 3,141,139	\$ 8,304,802	

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2019

With Summarized Financial Information for the Year Ended December 31, 2018

		Program Services				Support Services												
						egional				Other					Pass			
	Publishi	ing and			Le	adership	A	Alpha in		specialty	Ge	neral and		Fund-	Thi	rough	2019	2018
	<u>Mark</u>	eting	Co	nferences		Teams		Prisons	N	<u> Iinistries</u>	Adn	ninistrative		Raising	Contr	ibutions	Total	Total
Payroll	\$ 24	41,093	\$	30,326	\$	1,761,756	\$	380,077	\$	707,948	\$	225,571	\$	307,697	\$	_	\$ 3,654,468	\$3,145,020
Occupancy		8,011		1,335		34,051		6,676		14,726		9,931		9,066		_	83,796	79,191
Telephone		1,404		234		11,554		2,075		5,057		1,740		1,888		-	23,952	21,925
Office		4,721		3,774		26,496		8,286		8,368		4,881		8,448		-	64,974	45,089
Insurance		905		151		3,772		754		1,584		1,123		1,024		-	9,313	9,578
Postage		1,023		706		4,775		2,720		3,205		473		638		_	13,540	10,543
Professional fees		5,551		925		23,130		4,626		9,714		6,882		6,480		-	57,308	31,107
Bank charges		411		37		947		186		390		277		3,836		-	6,084	5,798
Credit card fees		2,618		9		358		47		101		71		20,824		-	24,028	22,833
Travel and entertainment	2	27,712		63,937		183,228		62,624		93,560		31,902		61,576		-	524,539	382,545
Cost of publications sold	3	33,908		_		-		_		-		_		-		_	33,908	27,036
Training		-		-		-		-		-		-		-		-	-	5,932
Outside services	2	27,431		5,372		71,321		13,244		29,929		19,130		188,961		-	355,388	428,367
Printings	1	18,729		9,159		10,085		1,875		3,005		1,593		3,335		-	47,781	47,766
Advertising and marketing		1,411		39,730		9,714		1,060		11,640		1,576		1,049		_	66,180	56,011
Conferences		3,913		43,196		73,952		4,570		13,919		4,302		7,557		-	151,409	191,277
Unfulfilled promises to give		-		-		-		-		-		-		-		-	-	(708)
Website		2,801		383		10,687		1,970		4,682		2,729		2,668		-	25,920	21,893
Promotion		4,287		91		10,805		4,230		1,182		675		815		-	22,085	22,488
Other		1,213		194		9,845		1,234		8,864		1,446		650		-	23,446	10,426
Depreciation and amortization		598		100		2,491		498		1,046		741		678		-	6,152	15,406
Donations (Program and Support)		292		49		1,215		243		810		362		329			3,300	1,696
Total Program and Support Services	38	88,032		199,708	2	2,250,182		496,995		919,730		315,405		627,519		-	5,197,571	4,581,219
Donations (Pass Through)															3,	141,139	3,141,139	3,988,125
Total expenses by function Less expenses included with revenues on the statement of activities	38	88,032		199,708	2	2,250,182		496,995		919,730		315,405		627,519	3,	141,139	8,338,710	8,569,344
Cost of publications sold	(3	33,908)															(33,908)	(27,036)
Total expenses - 2019	\$ 35	54,124	\$	199,708	\$ 2	2,250,182	\$	496,995	\$	919,730	\$	315,405	\$	627,519	\$ 3,	141,139	\$ 8,304,802	\$ 8,542,308
Total expenses - 2018	\$ 43	32,806	\$	158,677	\$ 2	2,054,099	\$	497,044	\$	860,137	\$	113,132	\$	438,288	\$ 3,	988,125	\$ 8,542,308	

See accompanying notes to financial statements.

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

		2020		2019			
CASH FLOWS FROM OPERATING ACTIVITIES		,					
Change in net assets	\$	1,377,777	\$	162,640			
Adjustments to reconcile changes in net assets							
to net cash provided by operating activities:							
Depreciation and amortization		5,119		6,152			
Changes in operating assets and liabilities:							
Accounts receivable		68,189		(66,149)			
Unconditional promises to give		68,333		94,192			
Prepaid expenses		38,189		(28,825)			
Accounts payable		16,331		66,252			
Pass-through contributions payable		4,044		(67,980)			
Accrued expenses		(121,173)		78,489			
Deferred revenue		(90,150)		77,486			
Net cash provided by operating activities		1,366,659		322,257			
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of property and equipment		_		(2,785)			
Proceeds on sale of property and equipment		_		1,145			
Net cash used in investing activies				(1,640)			
INCREASE IN CASH AND CASH EQUIVALENTS		1,366,659		320,617			
Cash and cash equivalents, beginning of year		1,698,178		1,377,561			
Cash and cash equivalents, end of year	\$	3,064,837	\$	1,698,178			
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION							
Cash paid during the year for interest	\$	-	\$	139			

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 1 – ORGANIZATION AND PURPOSE

Alpha USA ("the Organization") is a nonprofit corporation instituted under the laws of the State of New York. The Organization has established regional branches in various locations throughout the United States, with its management, general, and administrative operations centralized in Chicago.

The Organization's mission is to provide a practical introduction to the Christian faith. The Organization offers courses at churches, schools, and prisons as a means of reaching out to individuals and helping them explore the relevance of the Christian faith in their daily lives.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles in the United Stated of America.

Basis of Presentation

The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

<u>Net Assets Without Donor Restrictions</u>—Net assets that are not subject to or are no longer subject to donor-imposed stipulations.

<u>Net Assets With Donor Restrictions</u>—Net assets whose use is limited by donor-imposed time and/or purpose restrictions.

Contributions are recorded as revenue when an unconditional promise to give has been made. Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. All other donor-restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of restriction. When a restriction expires, restricted net assets are reclassified to net assets without donor restriction and reported in the statement of activities as net assets released from restrictions. Contributions received with donor-imposed restrictions that are met in the same year in which the contributions are received are classified as contributions without donor restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that may affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Organization presents its cash flows using the indirect method. The Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Receivables and Credit Policies

Accounts receivable are uncollateralized customer obligations due under normal trade terms typically requiring payment within 30 days from the invoice date and are stated at the amount billed to the customer. Payments of accounts receivable are allocated to the specific invoices identified on the customer's remittance advice or, if unspecified, are applied to the earliest unpaid invoices. Customer account balances with invoices dated past normal terms are considered delinquent. The Organization does not assess interest or finance charges on accounts which become past due.

The carrying amount of accounts receivable is reduced by a valuation allowance that reflects management's best estimate of the amounts that may not be collected. Management reviews all accounts receivable balances that become past due and based on an assessment of current creditworthiness, estimates the portion, if any, of the balance that may not be collected. As of December 31, 2020 and 2019, there was no allowance for doubtful accounts.

Unconditional Promises to Give

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. Management determines the allowance for uncollectable promises to give based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectable. At December 31, 2020 and 2019, there was no allowance for uncollectable promises to give.

Property and Equipment

Property and equipment are recorded at cost, and contributed property and equipment are recorded at their estimated fair market value on the date of donation. Property and equipment are depreciated for financial reporting purposes using the straight-line method over estimated useful lives of five to seven years. Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for normal maintenance and repairs are charged to expense as incurred.

Adoption of New Accounting Standards

Effective January 1, 2019, the Organization adopted the Financial Accounting Standards Board ("FASB") Accounting Standards Codification 606, *Revenue from Contracts with Customers* ("ASC 606"), according to which revenue from exchange transactions is recognized when performance obligations under the terms of the contract with each customer are satisfied. Prior to the adoption of ASC 606, the Organization recognized revenue from exchange transactions when persuasive evidence of an arrangement existed, services had been rendered, the fee was fixed or determinable, and collectability was reasonably assured.

Adoption of Accounting Guidance for Revenue from Contracts with Customers

The Organization has analyzed the provisions of ASC 606 and concluded that no changes are necessary to conform with the new standard, except for the adoption of specific elections detailed below and elsewhere in these notes. Please refer to Note 4 for a more detailed description of revenue policies and procedures from exchange transactions. The Organization utilized the modified retrospective method of adoption and made the following elections regarding practical expedients in connection with the transition to ASC 606:

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Adoption of New Accounting Standards (continued)

Adoption of Accounting Guidance for Revenue from Contracts with Customers (continued)

- The Organization has made the election that taxes assessed by a governmental authority that are both imposed on and concurrent with a specific revenue-producing transaction, and that are collected by the Organization from a customer, are excluded from revenue.
- The Organization chose to apply the new standard only to contracts that were not completed contracts as of January 1, 2019 (the date of initial application). Completed contracts are those for which all or substantially all the revenue was recognized in accordance with the prior guidance.

Effective January 1, 2019, the Organization adopted FASB's Accounting Standards Update No. 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. The standard requires an entity to determine whether a transaction is a contribution or exchange transaction. In addition, once a transaction is deemed to be a contribution, the entity must determine if the contribution is conditional, which affects the timing of the revenue recognized. The adoption of this standard was under the modified prospective method and did not have a material effect on the result of operations for the year ended December 31, 2020.

Impairment of Long-Lived Assets

The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or the fair value less costs to sell. There were no impairment losses recognized for the years ended December 31, 2020 and 2019.

Advertising Costs

Non-direct response advertising costs are expensed as incurred and totaled \$129,455 and \$66,180 for the years ended December 31, 2020 and 2019, respectively.

Functional Expenses

The costs of providing programs have been summarized on a functional basis in the statement of activities. Expenses are charged to program or supporting services based upon specific identification and allocation estimates. Indirect payroll and operational expenses have been allocated based on direct salary expenditures to various programs.

Income Taxes

The Organization received notification that it qualifies as a tax-exempt organization under section 501(c)(3) of the U.S. Internal Revenue Code and corresponding provisions of state law and, accordingly, is not subject to federal or state income tax. There was no unrelated business income for the years ended December 31, 2020 and 2019. Accordingly, no provision for income tax has been included in the accompanying financial statements.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Subsequent Events

Events that occurred subsequent to December 31, 2020, have been evaluated by management through July 8, 2021, the date the financial statements were available to be issued.

NOTE 3 – FUTURE CHANGES IN ACCOUNTING PRINCIPALS

Accounting for Leases

The FASB amended its standard related to the accounting for leases. Under the new standard, lessees will now be required to recognize substantially all leases on the balance sheet as both a right-of-use asset and a liability. The standard has two types of leases for statement of activities recognition purposes: operating leases and finance leases. Operating leases will result in the recognition of a single lease expense on a straight-line basis over the lease term, similar to the treatment for operating leases under existing standards. Finance leases will result in an accelerated expense similar to the accounting for capital leases under existing standards. The determination of lease classification as operating or finance will be done in a manner similar to existing standards. The new standard is effective for annual periods beginning after December 15, 2021. The Organization is in the process of evaluating the impact the amendment will have on the financial statements.

NOTE 4 – REVENUE RECOGNITION – EXCHANGE TRANSACTIONS

In accordance with the revenue recognition requirements issued by the FASB, revenue from exchange transactions is measured based on consideration specified in a contract with a customer and excludes any sales incentives and amounts collected on behalf of third parties. The Organization recognizes revenue from exchange transactions when it satisfies a performance obligation by transferring control over a product or service to a customer.

Overview of Economic Factors and Their Effects

Various economic factors may affect the nature, amount, timing, and uncertainty of revenues and cash flows. Examples of such factors include changes in regulations affecting the Organization or its customer base, recent events, or changes in general market conditions.

Performance Obligations

Publication Sales

For performance obligations related to the sales of publications, control transfers to the customer at a point in time. The Organization receives publication revenue, net of any costs, directly from a third-party, upon sale of the publications.

Royalty Revenue

For performance obligations related to royalties, control transfers to the customer at a point in time. The Organization receives royalties in propriety products sold by a third party. Royalties are considered earned when these products are sold and shipped. Royalty payments are received two months after each quarter end.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 4 - REVENUE RECOGNITION - EXCHANGE TRANSACTIONS (continued)

Performance Obligations (continued)

Conference Revenue

For performance obligations related to conferences, control transfers to the customer over time. The Organization receives registration fees prior to their annual conference and recognizes the revenue over the period of time the conferences are held.

Disaggregation of Revenue

Revenue from performance obligations satisfied at a point in time consists of sales of publications and royalty revenue. Sales of publications are sold directly to consumer via a third-party. Royalty is collected through a third-party based on a percentage of sold publications. Revenue from performance obligations satisfied over time consists of conference registrations.

The following table shows revenue disaggregated by the timing of the satisfaction of performance obligations for the year ended December 31:

	 2020	 2019
Performance obligations satisfied at a point in time	\$ 114,102	\$ 169,764
Performance obligations satisfied over time	192,796	166,423
	\$ 306,898	\$ 336,187

Significant Management Judgements

In determining the amounts and timing of revenue to be recognized in the financial statements, management makes certain initial judgments when either party to a contract commences performance of its contractual obligations. These initial estimates are subject to reevaluation whenever management issues financial statements for subsequent interim and annual periods.

Contract Balances

Contract balances include accounts receivables and deferred revenue. Amounts are invoiced as control transfers to the customer and in accordance with agreed-upon contractual terms.

Contract balances were as follows at:

	December 31,			ember 31,	January 1,		
	2020			2019			
Receivables Deferred revenue	\$	11,358 60,331	\$	79,547 150,481	\$	13,398 72,995	

No impairment losses were incurred from contracts with customers for the years ended December 31, 2020 and 2019.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 5 – UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give represent pledged contributions made by donors to support local offices, specialty ministries, and general operations. Designation of funds related to unconditional promises to give are comprised of the following at December 31, 2020:

	Due in one year
Regional leadership teams	\$ 25,000
General operations	132,287
Pledges receivable – 12/31/2020	\$ 157,287
Pledges receivable, net – 12/31/2019	\$ 202,384

During 2020 and 2019, the Organization focused on recurring annual donations from supporters rather than larger multi-year subscriptions.

NOTE 6 – PROPERTY AND EQUIPMENT

Property and equipment is stated at cost and is comprised of the following at December 31:

	2020		 2019
Computer equipment	\$	31,499	\$ 31,499
Computer software		25,999	25,999
Furniture and fixtures		641	641
		58,139	58,139
Less accumulated depreciation		52,667	47,548
	\$	5,472	\$ 10,591

Depreciation expense totaled \$5,119 and \$6,152 for the years ended December 31, 2020 and 2019, respectively.

NOTE 7 – LINE OF CREDIT

The Organization has a \$500,000 line of credit facility with International Bank that matures on October 16, 2021. No borrowings were outstanding at December 31, 2020 and 2019. Interest is charged at the prime rate (3.25% at December 31, 2020) plus 1% and is payable monthly. The line of credit is secured by substantially all assets of the Organization.

NOTE 8 – EMPLOYEE BENEFIT PLANS

The Organization sponsors a 401(k) plan with an employer matching option, not to exceed 5% of gross compensation. This plan is qualified under Section 401(a) of the Internal Revenue Code and covers all employees who have met the plan participation requirements. Contributions to the plan totaled \$109,955 and \$96,385 in December 31, 2020 and 2019, respectively.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 9 – LEASE COMMITMENTS

The Organization leases office facilities on short term and month-to-month bases and office equipment under non-cancelable operating lease agreements that expire through October 2021. Rent expense related to these operating leases totaled \$56,677 and \$79,083 in December 31, 2020 and 2019, respectively.

Minimum future rentals payable under non-cancelable operating leases, subsequent to December 31, 2020, total \$21,186.

NOTE 10 - CONCENTRATION OF CREDIT RISK

The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

NOTE 11 – RELATED-PARTY TRANSACTIONS

The Organization has a joint ministry agreement with Alpha Canada whereby the two entities pool resources to more effectively and economically carry on their common activities. The agreement allows Alpha Canada to appoint an *ex officio* member on the Organization's Board of Directors to represent its interest. This representative is also a member of the Joint Committee, created by the joint agreement to manage the joint activity of the Organization and Alpha Canada. The agreement requires that an audit report of the Organization, performed by an independent certified public accountant, be submitted to the Joint Committee annually.

Alpha International is the international licensor to the Organization. The Organization has a royalty agreement with Alpha International for Alpha publications created and copyrighted by Alpha International. The Organization pays a royalty fee to Alpha International on all publication sales that are copyrighted by Alpha International. Royalty expense totaled \$17,948 and \$32,621 as a result of this agreement for the years ended December 31, 2020 and 2019, respectively, and is included in cost of publications sold.

Royalty fees owed to Alpha International were \$4,024 and \$6,299 as of December 31, 2020 and 2019, respectively and are included in accounts payable in the accompanying statement of financial position.

In addition to the licensing agreements described above, the Organization collected \$5,011,981 and \$3,141,139 in contributions for Alpha International and affiliated organizations in 2020 and 2019, respectively, which are accounted for as pass-through revenue and expense items. As of December 31, 2020 and 2019, the Organization had pass-through contributions payable of \$15,064 and \$11,020, respectively.

NOTE 12 – MAJOR DONORS

The Organization is dependent upon continued contributions from various board members and other significant donors. Total contributions from board members totaled \$812,800 and \$950,355 for the years ended December 31, 2020 and 2019, respectively, and are included in the Statement of Activities as contributions and fundraising.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 13 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets as of December 31, reduced by amounts not available for general use within one year of December 31 because of contractual or donor-imposed restrictions.

	2020	2019
Cash and cash equivalents	\$ 3,064,837	\$ 1,698,178
Accounts receivable, net	11,358	79,547
Unconditional promises to give, net	157,287	225,620
Total financial assets	3,233,482	2,003,345
Net assets with donor restrictions	-	(23,236)
Financial assets available to meet cash needs for general expenditures within one year	\$ 3,233,482	\$ 1,980,109

As part of the Organization's liquidity management, it invests cash in excess of daily requirements in short-term, interest-bearing investments. In addition, a line of credit of \$500,000 with International Bank (Note 7) is maintained, which can be drawn upon as needed during the year to manage cash flow needs.

NOTE 14 – EFFECTS OF THE COVID-19 PANDEMIC

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) a pandemic. As a result, substantial upheaval and an assortment of economic ramifications have arisen, both locally and globally. Different levels of government have responded with a range of measures, including event shutdowns, church closures, and capacity restrictions. Circumstances continue to evolve as the pandemic begins to reside and the economy begins to reopen.

The extent to which this unfolding situation may affect governmental measures, business activity, results of operations, and various types of financial reporting in 2021 and beyond will depend on future developments, which are highly uncertain and cannot be predicted reliably at this time.

As described more fully in Note 15, the Organization was able to procure a Paycheck Protection Program Loan that provided funding during this uncertain time.

NOTE 15 – PAYCHECK PROTECTION PROGRAM LOAN

In April 2020, the Organization applied for and was approved for a loan pursuant to the Paycheck Protection Program ("PPP"), administered by the U.S. Small Business Administration. The PPP was authorized in the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The principal amount of the loan was \$691,977, and there were no collateral or guarantee requirements. Under the terms of the PPP, repayments would be deferred for six months, which was later extended to either the date the SBA remits the borrower's loan forgiveness amount to the lender or – if the borrower does not apply for loan forgiveness – ten months after the end of the borrower's loan forgiveness period; the loans would bear interest at 1% and would have a two-year maturity. Subject to certain eligibility and certification requirements, some or all of the loan amounts would be eligible for forgiveness.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020 AND 2019

NOTE 15 - PAYCHECK PROTECTION PROGRAM LOAN (continued)

The FASB has not issued a specific accounting pronouncement on the treatment of PPP loans. However, after evaluating various methods, management believes that analogizing to the authoritative guidance on conditional contributions for not for profit entities contained in ASC 958-605 appropriately captures the underlying substance of the transactions and is consistent with the Organization's existing accounting policies, as described in Note 2 of the financial statements. Accordingly, the loan funds were recorded as a conditional grant, designated as a refundable advance on the statement of financial position, when originally received.

In accordance with ASC 958-605, when all barriers (conditions) have been substantially met or explicitly waived so that the related right of refund or release has been satisfied, an entity may recognize the conditional grant as unconditional income. The Company received full forgiveness of the loan from the SBA in November 2020. Therefore, the full amount of the loan is treated as forgiven as of December 31, 2020, represented by a separate component in grant income on the statement of activities. It has been included in operating activities on the statement of cash flows.